

**CLINTON COUNTY  
CAPITAL RESOURCE CORPORATION**

**FINANCIAL STATEMENTS**

**December 31, 2025 and 2024**

## TABLE OF CONTENTS

<b>Independent Auditor's Report</b>	1
<b>Management's Discussion and Analysis</b>	4
<b>Financial Statements</b>	
Statements of Net Position	5
Statements of Revenues, Expenses, and Changes in Net Position	6
Statements of Cash Flows	7
Notes to the Financial Statements	8
<b>Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance with Government Auditing Standards</b>	12
<b>Supplementary Information</b>	
Schedule of Conduit Debt Obligations	14

## **INDEPENDENT AUDITOR'S REPORT**

Trent Trahan, Chairperson  
Clinton County Capital Resource Corporation  
Plattsburgh, New York

### ***Report on the Audit of the Financial Statements***

#### ***Opinions***

We have audited the accompanying statements of net position of the Clinton County Capital Resource Corporation (CRC) as of December 31, 2025 and December 31, 2024, and the related statements of revenues, expenses, and changes in net position, and cash flows for the years then ended, and the related notes to the financial statements, which collectively comprise the CRC's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the CRC as of December 31, 2025 and December 31, 2024, and the respective changes in financial position and cash flows thereof for the years then ended in accordance with accounting principles generally accepted in the United States of America.

#### ***Basis for Opinions***

We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the CRC and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

#### ***Responsibilities of Management for the Financial Statements***

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRC's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the CRC's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the CRC's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis on page 4 be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Supplementary Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Clinton County Resource Corporation's basic financial statements. The Schedule of Conduit Debt Obligations is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 30, 2026 on our consideration of the CRC's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the CRC's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the CRC's internal control over financial reporting and compliance.

*Martindale Keyser & Co., PLLC*

**MARTINDALE KEYSOR & CO., PLLC**

Plattsburgh, New York  
March 30, 2026

Clinton County Capital Resource Corporation  
137 Margaret Street, Suite 209  
Plattsburgh, NY 12901

Management's Discussion and Analysis

For the Year Ended December 31, 2025

The following Management's Discussion and Analysis (MD&A) of the financial position of Clinton County Capital Resource Corporation (the "Corporation") provides an overview of the Corporation's financial activities for the year ended December 31, 2025. The MD&A should be read in conjunction with the Corporation's financial statements and related notes.

The Mission of the Agency is to improve economic prosperity by undertaking and supporting projects that foster investment, job creation or job preservation in Clinton County, enhance workforce development and training opportunities for its residents, and provide for the general health and well-being of the people of Clinton County (the "County"). The Corporation seeks projects that not only elevate the overall standard of living for County residents but also meet full regulatory requirements and investment criteria.

**Financial Highlights**

At the close of the most recent fiscal year, assets exceeded liabilities for the Corporation by \$494,961 for a 599% increase from the prior year, primarily due to \$434,842 in revenue in 2025 and expenses of \$10,649.

The Corporation's fiscal year 2025 expenses totaled \$10,649. This amount reflects an increase of \$4,449 from the previous year, due to a \$2,879 increase in other operating expense and a \$1,570 increase in legal and professional fees.

**Overview of Financial Statements**

The statements of net position and the statements of revenues, expenses, and changes in net position report information about the Corporation as a whole and about its activities. These statements include assets and liabilities using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenue and expenses are taken into account regardless of when cash is received or paid.

These two statements report the Corporation's net assets and changes in net assets from one year to the next. The Corporation's net assets, the difference between assets and liabilities, are one way to measure the Corporation's financial health, or financial position. Over time, increases or decreases in the Corporation's net assets are one indicator of whether its financial health is improving or deteriorating. Consideration should also be given to other factors, such as changes in the Corporation's fee income and fluctuation of the Corporation's expenses, to assess the overall health of the Corporation.

**Notes to Financial Statements**

The financial statements also include notes that explain the information in the financial statements. They are essential to a full understanding of the data provided in the financial statements.

## **Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. At the close of the most recent fiscal year, assets exceeded liabilities for the Corporation by \$494,961 for a 599% increase from the prior year, primarily due to revenue of \$427,612 from administrative fee income, \$6,200 from foreign trade zone fees, and \$1,030 from interest income in 2025 and expenses of \$10,649.

The Corporation's fiscal year 2025 revenues totaled \$434,842, representing a \$430,942 increase from 2024. In January 2025, the issuance and sale of \$57,015,000 of tax-exempt lease revenue bonds for the CVES BOCES project resulted in the recognition and collection of administrative fees in the amount of \$427,612. In 2025 and 2024, \$6,200 and \$2,400 in revenue was earned, respectively, from foreign trade zone fees from the two operators in the zone. In 2025, the annual FTZ fees increased to \$5,000 for operators that warehouse their own products. In 2025, \$1,030 in interest income was earned from a savings account opened in July 2025. In 2024, \$1,500 was earned for a bond financing application fee; no such application fee income was earned in 2025.

The Corporation's fiscal year 2025 expenses totaled \$10,649. This amount reflects an increase of \$4,449 from the previous year. The increase resulted from a \$2,879 catered IDA appreciation dinner with board members and the Clinton County legislature. In addition, legal and professional fees increased \$1,570, primarily due to an increase in legal fees for foreign trade zone related matters.

## **Contacting the Corporation's Administration**

This financial report is designed to provide citizens, taxpayers, customers, investors and creditors with a general overview of the Corporation's finances and to show the accountability for the money received. If you have questions about this report or need additional financial information, contact Trent Trahan, Chairperson, Clinton County Capital Resource Corporation, 137 Margaret Street, Suite 209, Plattsburgh, NY 12901.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**STATEMENTS OF NET POSITION**  
**December 31, 2025 and 2024**

	2025	2024
<b>ASSETS</b>		
Cash	\$ 492,581	\$ 70,168
Accounts Receivable	2,500	600
Loan Receivable - Strand	20,000	40,000
Total Assets	\$ 515,081	\$ 110,768
<b>LIABILITIES</b>		
Accounts Payable	\$ 120	\$ -
Loan Payable - Clinton County	20,000	40,000
Total Liabilities	20,120	40,000
<b>NET POSITION</b>		
Unrestricted	494,961	70,768
 Total Liabilities and Net Position	 \$ 515,081	 \$ 110,768

The accompanying notes should be read in conjunction with these financial statements.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**STATEMENTS OF REVENUES, EXPENSES, AND CHANGES IN NET POSITION**  
**For the Years Ended December 31, 2025 and 2024**

	<u>2025</u>	<u>2024</u>	<u>Increase (Decrease)</u>
<b>REVENUES</b>			
Administrative Fee Income	\$ 427,612	\$ -	\$ 427,612
Foreign Trade Zone Fees	6,200	2,400	3,800
Application Fee	-	1,500	(1,500)
Interest Income	1,030	-	1,030
Total Revenues	<u>434,842</u>	<u>3,900</u>	<u>430,942</u>
<b>EXPENSES</b>			
Legal and Professional	7,770	6,200	1,570
Other Operating Expenses	2,879	-	2,879
Total Expenses	<u>10,649</u>	<u>6,200</u>	<u>4,449</u>
<b>CHANGE IN NET POSITION</b>	<b>424,193</b>	<b>(2,300)</b>	<b>\$ 426,493</b>
<b>NET POSITION, Beginning of Year</b>	<u>70,768</u>	<u>73,068</u>	
<b>NET POSITION, End of Year</b>	<u>\$ 494,961</u>	<u>\$ 70,768</u>	

The accompanying notes should be read in conjunction with these financial statements.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**STATEMENTS OF CASH FLOWS**  
**For the Years Ended December 31, 2025 and 2024**

	2025	2024
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>		
Cash Received From Administrative Fee Income	\$ 427,612	\$ -
Foreign Trade Zone Receipts	4,300	2,300
Other Operating Cash Receipts	-	1,500
Interest Received	1,030	-
Cash Payments to Suppliers of Services	(7,650)	(6,200)
Other Operating Cash Payments	(2,879)	-
<b>NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	<b>422,413</b>	<b>(2,400)</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>		
Repayment of Loan Receivable	20,000	-
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>		
Payment on Loan Payable	(20,000)	-
<b>NET CHANGE IN CASH</b>	422,413	(2,400)
<b>CASH, Beginning</b>	70,168	72,568
<b>CASH, Ending</b>	\$ 492,581	\$ 70,168
 <b>Reconciliation of Change in Net Position to Net Cash Provided (Used) by Operating Activities:</b>		
Change in Net Position	\$ 424,193	\$ (2,300)
Adjustments to Reconcile Change in Net Position to Net Cash Used by Operating Activities:		
(Increase) Decrease in Accounts Receivable	(1,900)	(100)
Increase (Decrease) in Accounts Payable	120	-
<b>NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES</b>	<b>\$ 422,413</b>	<b>\$ (2,400)</b>

The accompanying notes should be read in conjunction with these financial statements.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION  
NOTES TO FINANCIAL STATEMENTS**

**1. ORGANIZATION AND SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The accounting policies of the Clinton County Capital Resource Corporation conform to generally accepted accounting principles. Policies outlined here, and in other notes, include all policies considered significant.

**Business Organization**

The Clinton County Capital Resource Corporation (Corporation) was formed in 2010 by the County of Clinton under Section 1411 of the Not-for-Profit Corporation Law of New York State for the purpose of promoting the sale and development of land and buildings for nonprofit entity development purposes. The Organization is authorized to issue both tax-exempt and taxable industrial development revenue bonds pursuant to Title 1 of Article 18-A of the General Municipal Law of the State of New York. See Note 3 for further details.

The Corporation is a not-for-profit local development corporation organized to assist Clinton County with carrying out the public purpose of relieving and reducing unemployment; promoting and providing for additional and maximum employment; bettering and maintaining job opportunities; instructing or training individuals to improve or develop their capabilities for such jobs; carrying out scientific research for the purpose of aiding the County by attracting new industry to the County, by encouraging the development of, or retention of, an industry in the County, and by lessening the burdens of government; and acting in the public interest.

Clinton County is the sole member of the Corporation. The County's Board appoints the Corporation's governing board of directors. The Corporation is exempt from federal, state, and local income taxes.

On February 14, 1980, the County of Clinton was named grantee of foreign trade zone number 54 by the Foreign Trade Zones Board. In March 2020, the Corporation entered into an agreement with the County of Clinton to act as the Zone Administrator for the Foreign Trade Zone.

**Basis of Accounting and Financial Statement Presentation**

The accounts of the Corporation are maintained in a single proprietary fund on the economic resources measurement focus and the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) for government entities. The Government Auditing Standards Board (GASB) is the primary standard-setting body for establishing governmental accounting and financial reporting principles. With this measurement focus, all assets and liabilities associated with operations are included on the statement of net position.

**Financial Reporting Entity**

Governmental Accounting Standards Board ("GASB") Statement No. 80, *Blending Requirements for Certain Components Units – An Amendment of GASB Statement No. 14*, is effective for periods beginning after June 15, 2016. The objective of this Statement is to improve financial reporting by clarifying the financial statement presentation requirements for certain component units. This Statement amends the blending requirements established in paragraph 53 of Statement No. 14, *The Financial Reporting Entity*, as amended.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**(continued)**

This Statement amends the blending requirements for the financial statement presentation of component units of all state and local governments. The additional criterion requires blending of a component unit incorporated as a not-for-profit corporation in which the primary government is the sole corporate member. The additional criterion does not apply to component units included in the financial reporting entity pursuant to the provisions of Statement No. 39, *Determining Whether Certain Organizations Are Component Units*.

As a result of the implementation of GASB 80, the Corporation is a blended component unit of the County of Clinton, State of New York.

**Related Party**

The County of Clinton Industrial Development Agency (CCIDA) was formed in 1971 as a public benefit corporation by action of the New York State Legislature. The purpose is to promote the sale and development of land and buildings for industrial development purposes. The Agency has issued both tax-exempt and taxable industrial development revenue bonds pursuant to Title 1 of Article 18-A of the General Municipal Law of the State of New York. The respective Boards of the CCIDA and the Clinton County Capital Resource Corporation are substantially the same and activities are closely related.

**Accounts Receivable**

Accounts receivable are reported at net realizable value and represent foreign trade zone fees due at year end. The Corporation considers accounts receivable to be fully collectible. Accounts receivable were paid in full subsequent to year end.

**Income Taxes**

The Corporation is a not-for-profit corporation incorporated under Section 1411 of the Not-for-Profit Corporation Law but is treated for tax reporting purposes as an entity exempt from tax under Section 115 of the Internal Revenue Code as an instrumentality of government. Accordingly, the Corporation is not required to file tax returns.

**Events Occurring After Reporting Date**

The Corporation has evaluated events and transactions that occurred between December 31, 2025 and March 30, 2026, which is the date the financial statements were available to be issued, for possible disclosure and recognition in the financial statements.

**Revenue Recognition**

The Corporation develops and provides programs for not-for-profit institutions, manufacturing and industrial businesses, and other entities to access low interest tax-exempt and non-tax-exempt financing for their eligible projects. For the Corporation's services, various fees are charged as a result of their assistance. These fees may include an administrative fee for bond issuance, application fee, fees for modification or amendment transactions, post-closing modification amendments, special meeting fees, and other miscellaneous fees. Revenues from such services are recognized at the agreed-upon contractual amount at a point in time as the service is performed. Upon completion of service, a receivable is recorded related to this revenue as the Corporation has an unconditional right to invoice and receive payment. Payments are typically received shortly after services have been rendered.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**(continued)**

The Corporation also charges rates to foreign trade zone operators for costs incurred by the Corporation in acting as administrator of Foreign Trade Zone Number 54. The rates are billed monthly as the services are performed.

**2. CASH**

The Corporation's investment policies are governed by State statutes. In addition, the Corporation has its own written investment policy. Corporation monies must be deposited in FDIC-insured commercial banks or trust companies located within the State. Permissible investments include obligations of the U.S. Treasury and U.S. agencies, obligations of New York State or its localities, and certificates of deposit. The Corporation did not have any investments for the periods ending December 31, 2025 or 2024.

In accordance with the provisions of Section 10 of the General Municipal Law of New York State, all Corporation deposits, including certificates of deposit and special time deposits in excess of the amount insured under the provisions of the Federal Deposit Insurance Act, shall be collateralized by a pledge of eligible securities, letters of credit, or surety bonds.

Cash consists of one checking account and a sweep and savings account that use IntraFi Network Deposits. At December 31, 2025, the Corporation's cash balances were covered by FDIC insurance using IntraFi Network Deposits. At December 31, 2024, the FDIC insurance was sufficient to secure the Corporation's deposits.

**3. INDUSTRIAL DEVELOPMENT REVENUE BOND TRANSACTIONS**

Certain revenue bonds issued by the Corporation are secured by property which is leased to companies and is retired by these payments. The bonds are not obligations of the Corporation or the County. The Corporation does not record the assets or liabilities resulting from completed bonds issued in its accounts, since its primary function is to arrange the financing between the borrowing companies and the bond holders, and funds arising there from are controlled by trustees or banks acting as fiscal agents. For providing this service, the Corporation receives administration fees from the borrowing companies. Such administrative fee income is recognized upon issuance of bonds. No commitments beyond the collateral, the payments from the private-sector entities, and maintenance of the tax-exempt status of the conduit debt obligation were extended by the CCCRC for any of those bonds. At December 31, 2025 and 2024, the number of outstanding industrial development revenue bonds totaled 4 and 3, respectively, with an aggregate principal amount payable of \$80,250,178 and \$24,128,238, respectively.

Generally, conduit debt obligations involve the issuer making a limited commitment, meaning the issuer assumes no responsibility for debt payments. Under an additional or voluntary commitment, the issuer agrees to support debt service payments only in the event the third-party obligor is or will be unable to do so. An issuer should not recognize a conduit debt obligation as a liability for a limited commitment. An issuer should recognize a liability associated with an additional or voluntary commitment if quantitative factors indicate that it is more likely than not that the issuer will support debt service payments for a conduit debt obligation. As of December 31, 2025 and 2024, the CCCRC had not made any additional or voluntary commitments.

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**NOTES TO FINANCIAL STATEMENTS**  
**(continued)**

**4. LOAN RECEIVABLE/PAYABLE**

On May 10, 2017, the Clinton County Legislature authorized the County to enter into an agreement with the Corporation whereby the Corporation would agree to enter into a loan agreement with the Strand Performing Arts Center, Inc., pursuant to which the Corporation would agree to provide a loan of up to \$100,000 to the Strand, and that the loan shall not be provided in its entirety at one time, but shall instead be disbursed from time to time by the Corporation over a period not to exceed three years. The Strand would agree to use the proceeds of the loan solely for the purpose of advance booking of acts to be held at the Strand Center, to book a diversity of performances appealing to a broad spectrum of the region's tastes, and to repay 20 percent of the loan amount in each of the years four, five, six, seven, and eight. The County would provide to the Corporation \$100,000 to fully fund the loan. If the Strand fails to repay the loan, there will be no obligation on the part of the Corporation to either repay the funds or attempt to obtain payment from the Strand. As of December 31, 2019, a total of \$100,000 was received from Clinton County and paid to the Strand Performing Arts Center, Inc. The first repayment on the loan occurred in 2021. The balance of the Loan Receivable and Loan Payable as of December 31, 2025 and 2024 was \$20,000 and \$40,000, respectively. In 2024, the Corporation's board of directors authorized a one-year loan payment deferral, with the remaining balance of \$40,000 to be remitted in two \$20,000 annual payments. The last annual loan payment is due in 2026.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN  
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

Trent Trahan, Chairperson  
Clinton County Capital Resource Corporation  
Plattsburgh, New York

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the Clinton County Capital Resource Corporation (CRC) as of and for the year ended December 31, 2025, and the related notes to the financial statements, which collectively comprise the CRC's basic financial statements, and have issued our report thereon dated March 30, 2026.

**Report on Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the CRC's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the CRC's internal control. Accordingly, we do not express an opinion on the effectiveness of the CRC's internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

**INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER FINANCIAL  
REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN  
AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH  
GOVERNMENT AUDITING STANDARDS**

**(Continued)**

**Report on Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the CRC's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

**Purpose of This Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*Martindale Keyser & Co., PLLC*

**MARTINDALE KEYSOR & CO., PLLC**

Plattsburgh, New York  
March 30, 2026

**SUPPLEMENTARY INFORMATION**

**CLINTON COUNTY CAPITAL RESOURCE CORPORATION**  
**SCHEDULE OF CONDUIT DEBT OBLIGATIONS**  
**For the Year Ending December 31, 2025**

Bond Listing	Outstanding Beginning of the Fiscal Year	Issued During Fiscal Year	Paid During Fiscal Year	Outstanding End of the Fiscal Year	Final Maturity Date
Behavioral Health Services North	\$ 2,363,238	\$ -	\$ 98,060	\$ 2,265,178	2037
CVES BOCES	-	57,015,000	-	57,015,000	2046
CVPH Medical Center- Series 2016 A	9,800,000	-	355,000	9,445,000	2042
CVPH Medical Center- Series 2016 B	11,965,000	-	440,000	11,525,000	2042
	<b><u>\$ 24,128,238</u></b>	<b><u>\$ 57,015,000</u></b>	<b><u>\$ 893,060</u></b>	<b><u>\$ 80,250,178</u></b>	